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MONTAGE Health

2018 ANNUAL REPORT





It takes a community....



Laddie Erbele
Speech language pathologist
Inpatient Rehabilitation Unit
10 years of service

6



Gregory Spowart, MD
Cardiothoracic surgeon
Tyler Heart Institute
10 years of service

10



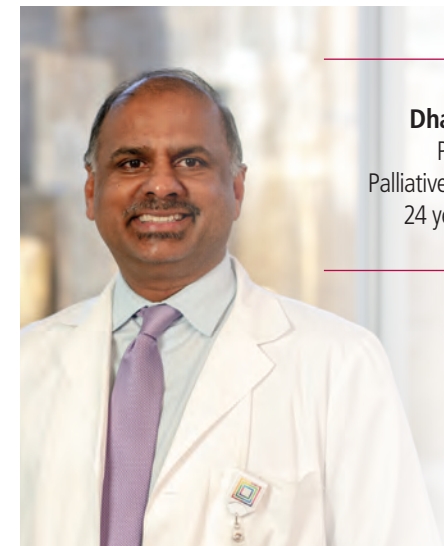
Thomas Muir
Community outreach program lead
Community Health Innovations
3 years of service

14



Denise Hasegawa
Cardiopulmonary wellness nurse
Cardiopulmonary Wellness
22 years of service

18



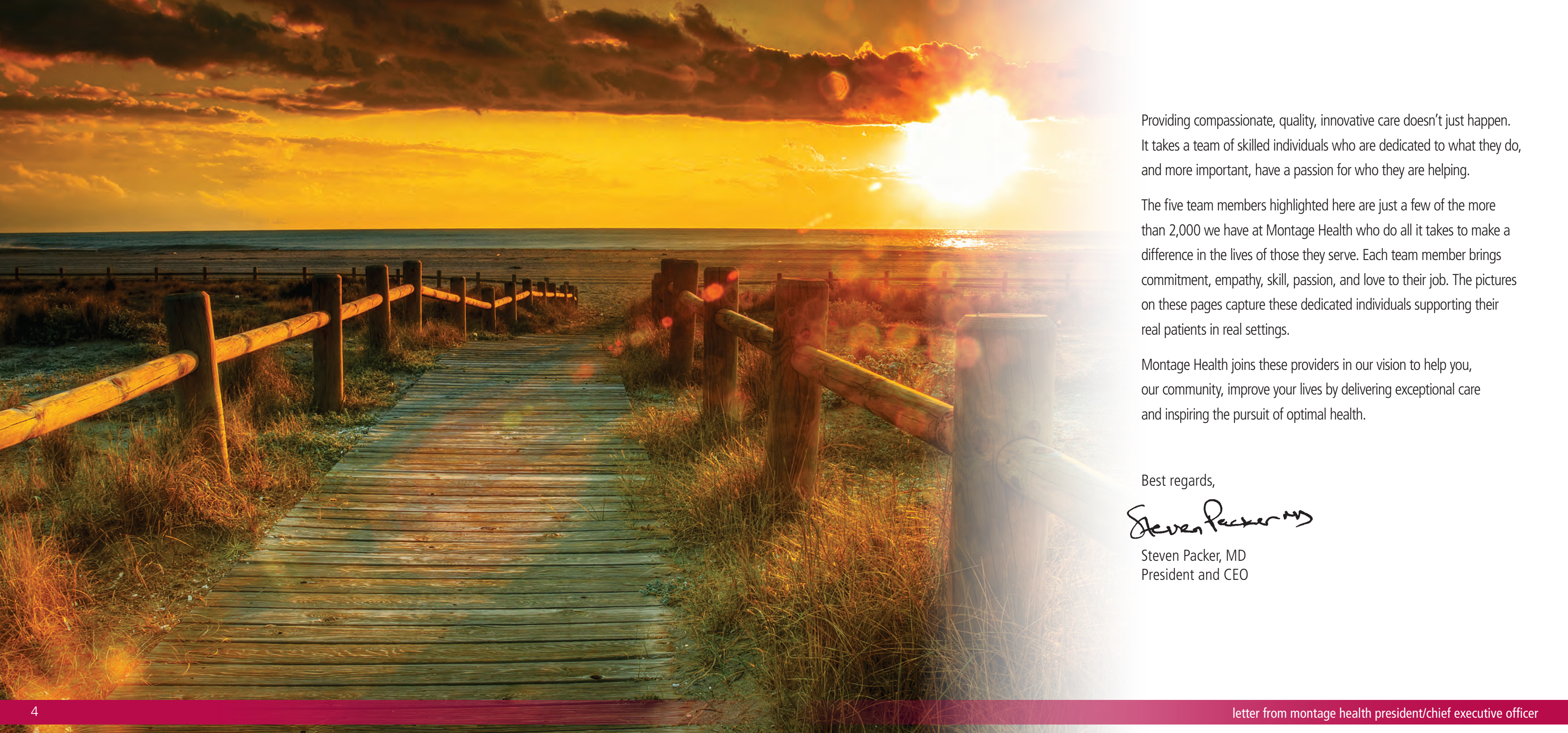
Dharma Naidu
Pharmacist
Palliative Medicine Service
24 years of service

22

Table of contents

Letter from Montage Health President/Chief Executive Officer.....	4
Leadership.....	26
Montage Health.....	30
Community Hospital of the Monterey Peninsula.....	34
Montage Medical Group.....	36
Montage Health Foundation.....	38
Aspire Health Plan.....	40

Community Health Innovations.....	42
Montage Wellness Center.....	44
Financials.....	47
Community Benefit.....	51
Making an impact: Montage Health Foundation + You.....	61



Providing compassionate, quality, innovative care doesn't just happen. It takes a team of skilled individuals who are dedicated to what they do, and more important, have a passion for who they are helping.

The five team members highlighted here are just a few of the more than 2,000 we have at Montage Health who do all it takes to make a difference in the lives of those they serve. Each team member brings commitment, empathy, skill, passion, and love to their job. The pictures on these pages capture these dedicated individuals supporting their real patients in real settings.

Montage Health joins these providers in our vision to help you, our community, improve your lives by delivering exceptional care and inspiring the pursuit of optimal health.

Best regards,

Steven Packer, MD
President and CEO

“Helping someone find their words for the first time, or be able to eat after a stroke is so rewarding. I am reminded each day that these things that we all take for granted are fragile.”

— Laddie Erbele, speech language pathologist

Robert Moskowitz
patient

A stroke, a traumatic brain injury, a neurological condition . . . those are the kinds of life-altering events that bring people to Laddie Erbele’s world. Her job and her joy are helping them relearn the skills to get them where they can function and live life to their fullest potential.

Relearning the basics



“The very best reward is when we have our reunions and our patients come up to us and are unrecognizable because they have progressed so far. To see people well and whole after they had felt so devastated is truly beyond words.”

– Laddie Erbele, speech language pathologist

Laddie Erbele is a speech and language pathologist at Community Hospital’s William R. Lewis, MD, Inpatient Rehabilitation Unit (IRU). The unit provides rehabilitation services to individuals who have suffered an acute illness, injury, or accident, resulting in significant functional decline.

The IRU team

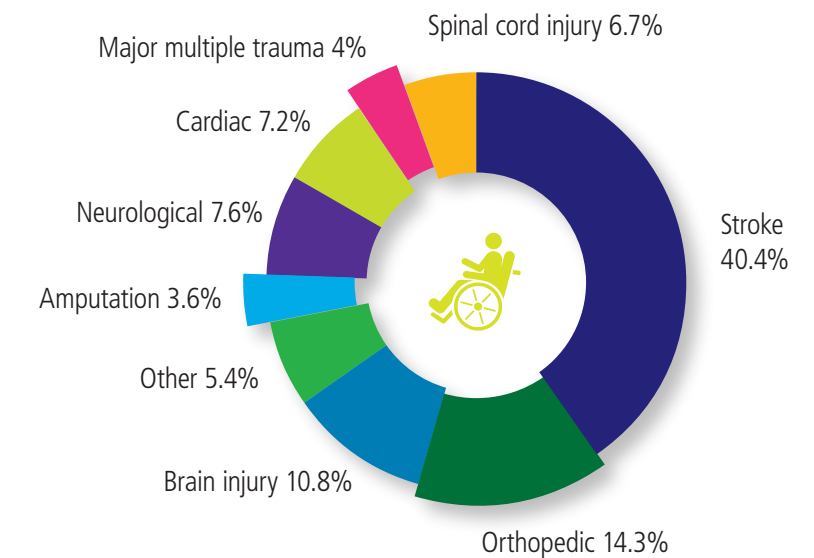
- Psychiatrists
- Rehabilitation nurses
- Physical, occupational, and speech-language therapists
- Social workers
- Clinical dietitians
- Doctor of osteopathic medicine
- The other team — your family

Family is a major support system. The IRU includes them in treatment, education, and planning throughout a patient’s stay.

A team that works well together results in happier, healthier patients.

The majority of IRU patients are able to return to their homes after making significant gains in their life skills.

TYPE OF INJURY TREATED



chomp.org/iru

“The blessing of cardiac surgery is that the patients are very grateful because the success rate is so high. We are making significant differences in people’s lives.”

— Gregory Spowart, MD

Dr. Gregory Spowart consults with Dr. Hisashi Kajikuri about a patient

Not all hearts are created, or treated, the same. Some are damaged before birth. Others are compromised by heredity or impaired by lifestyle choices. No matter what brings them, and their owners, to the office of cardiothoracic surgeon Gregory Spowart, he provides the expertise that comes from years of training, decades of experience, and a passion for innovation.

Innovating as a team



“The cardiac team is like a family. One that cares for each other and shares the same mission — to provide the best possible care we can for our patients.”

– Gregory Spowart, MD

After about 30 years performing coronary bypasses and repairing and replacing heart valves in the operating room, in late 2017 Dr. Gregory Spowart expanded his practice to the cardiac catheterization lab of Community Hospital’s Tyler Heart Institute. There, Spowart joined a team replacing valves in a new, less-invasive way, through transcatheter aortic valve replacement (TAVR). Whether in the operating room, the cath lab, or any of the other areas that make up the Tyler Heart Institute, Spowart and others on our cardiac team provide the best in personalized, advanced care.

Tyler Heart Institute

Tyler Heart Institute brings together the full range of heart care, from prevention through recovery, with excellent results.

- **Prevention** – Classes and lectures on nutrition, exercise, managing cholesterol, and more
- **Diagnosis** – More than 30 doctors in various cardiac specialties and a full range of diagnostic tests
- **Advanced treatment for:**
 - Coronary artery disease
 - Atrial fibrillation and other arrhythmia
 - Damaged valves
 - Structural issues such as a hole between the upper chambers of the heart
- **Cardiac rehabilitation** – Our certified program helps people live life to the fullest and reduces the chances of a recurring cardiac issue

Newest technology and treatment

 <p>Watchman® device, implanted to prevent strokes in people with atrial fibrillation</p>	 <p>Micra™ pacemaker, a very small pacemaker implanted in the heart, with no electric leads or wires</p>	 <p>Transcatheter aortic valve replacement (TAVR), a minimally invasive way to replace a faulty heart valve</p>
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chomp.org/heart

It's difficult to think about your health when having enough to eat and a safe, dry place to sleep are uncertainties, so Thomas Muir makes that his mission. Muir, a social worker at Community Hospital and its sister company, Community Health Innovations, takes his work to the streets, getting to know the community members experiencing homelessness and helping them on their terms.



Edward Jones
homeless community member

Helping those experiencing homelessness



“Most of my success stories have come from folks that I had built rapport with, and they trusted me enough to consider a change in their life situation.”

— Thomas Muir, licensed clinical social worker

Thomas Muir is a licensed clinical social worker who specializes in trying to help those experiencing homelessness get back on track in life and in health. His workdays cover a lot of ground as he joins with others to address homelessness from many angles.

Mobile Health Clinic

With six regular stops on the Peninsula each week, the Montage Health Mobile Health Clinic serves those experiencing homelessness and those who have limited access to healthcare or an inability to pay by going to where they live or where they seek other services.

Multidisciplinary Outreach Team

Montage Health, the Monterey Police Department, Monterey County’s District Attorney’s Office, Behavioral Health, and Adult Protective Services, the YWCA, and others combine forces each week, working around the city to address issues at the core of homelessness in a non-punitive way.

Recurrent Visitor Program

People without ready access to healthcare, including those experiencing homelessness, often find themselves in a hospital emergency department, even for things that aren’t emergencies. It’s the most expensive way to get care, and it can drain resources needed for true emergencies. Community Hospital focuses on these “recurrent visitors,” getting them the care and resources they need in an appropriate setting, and helping them focus on prevention and managing chronic illnesses.

Peninsula Homeless Exchange

Government agencies and community providers work together to align support and services for those experiencing homelessness.

Respite House

Community Hospital partners with Natividad Medical Center and Salinas Valley Memorial Healthcare System on Central Coast Respite Care, a six-bed house in Seaside for those experiencing homelessness, after they are released from a hospital. The program provides a clean and safe place for recuperation following hospitalization. The house is run by Community Homeless Solutions.



montagehealth.org/homelesshelp



David McNutt
Cardiac Rehabilitation patient

"I get to work with people during a time when they are motivated to make lifestyle changes. I love supporting them in regaining confidence in the ability to exercise safely."

— Denise Hasegawa, nurse

After a heart attack, heart surgery, or other "heart event," returning to life's everyday activities can be scary. That's where Denise Hasegawa comes in. She is part of the Cardiac Rehabilitation team, whose staff help patients learn to comfortably and safely build their stamina and confidence to do the things they love. Their accomplishments also reduce their chances of future heart issues.

Caring for our hearts



“I work with a great team of people; we try to make the program fun and upbeat for patients, and that makes the job fun.”

– Denise Hasegawa, nurse

Caring for the hearts of our community doesn’t stop with a surgery or a stent. Denise Hasegawa and the rest of the Cardiac Rehabilitation team work with heart patients, reducing their future risk for heart disease, maximizing their fitness and recovery, and managing their symptoms in a safe environment.

Hasegawa, a cardiac rehabilitation nurse, works with other registered nurses, exercise physiologists, and registered dietitians to help people who have had issues and procedures including:

- A heart attack
- Heart failure
- Angina
- Angioplasty or stent
- Coronary artery bypass surgery
- Valve repair or replacement surgery (including TAVR)

Each patient rehabilitation plan is personalized through a comprehensive program that includes:

Assessment	Education	Monitored exercise
<p>A comprehensive assessment by clinical staff for a personalized treatment plan that takes into account:</p> <ul style="list-style-type: none"> ■ Medical history ■ Symptoms ■ Functional capacity ■ Risk factors ■ Personal goals 	<p>Patients learn about managing their heart condition, including:</p> <ul style="list-style-type: none"> ■ Risk factors ■ Nutrition ■ Stress management ■ Medication management ■ Mental health ■ Measurable goals 	<p>Exercising while watching your heart’s response to exercise is important. The team works with each person to identify:</p> <ul style="list-style-type: none"> ■ Safe exercises and progressive exercises ■ Symptoms to watch ■ A plan for exercising safely after care has ended

chomp.org/heart

"The palliative team has a man named Dharma who seems to miraculously appear whenever I need a North Star. He is practical and magical."

— Daughter of a patient

Theodore Calhoon
family member,
palliative care patient

When someone comes to the hospital with a life-threatening illness, they're usually worried about a lot more than their health. How will their family cope? Who will take care of their dog or cat? Will they be able to live on their own when it's time to go home? If their illness progresses, are they in a good place emotionally and spiritually? Dharma Naidu understands this. His training is as a pharmacist, but as a member of the palliative care team at Community Hospital, his work goes far beyond his clinical title. With each patient and family member he encounters, he is fully present, hearing and observing their needs and their fears, and providing comfort and care.

Providing compassionate care



“Every patient is approached with a clean slate. 90 percent of our care is determined by connecting with the patient by listening to them empathetically.”

— Dharma Naidu, pharmacist

Dharma Naidu is part of the Palliative Medicine Service, a team that cares for those who have a serious illness, and their families. Palliative care focuses on reducing the symptoms, pain, stress, and side effects related to the illness so patients can live more comfortably. Palliative care does not replace primary medical treatment; it works together with that treatment, providing an extra layer of support for physical, emotional, spiritual, and practical needs.

The team includes doctors, pharmacists, nurse practitioners, registered nurses, social workers, and chaplains — a multidisciplinary mix intended to address a broad range of needs. A significant part of Naidu’s role is pain management, but he treats the whole person and their family.



Community Hospital’s Palliative Medicine Service has had advanced certification from the Joint Commission since 2014, when it was one of the first hospitals in California to earn the designation.

- 2018**
- 1,391 inpatient stays
 - 117 outpatients
 - 2,400 advance-care planning documents scanned into patient medical records, enabling doctors and clinicians to understand the patient’s end-of-life wishes

chomp.org/palliative

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OUR ENTITIES



montagehealth.org

Montage Health, a nonprofit company, is a collection of entities designed to keep people healthy and connected. Preventive, restorative, palliative, and coordinated care. Many parts operating with a single, shared vision — service that addresses the entire continuum of care.

Montage Health Vision Statement

**Improving Lives by
Delivering Exceptional Care and
Inspiring the Pursuit of Optimal Health**



MONTAGE HEALTH 2018 ACCOMPLISHMENTS



- Montage Health received a \$105.8 million gift to create Ohana, a groundbreaking approach to mental healthcare for young people
- Ohana director, Dr. Susan Swick, hired after national search
- Collaborative formed to reduce diabetes throughout Monterey County, led by Montage Health and Salinas Valley Memorial Healthcare System
- Montage Medical Group opened a 60,000-square-foot office in Ryan Ranch, bringing the total number of doctors recruited to 49
- Recruitment packages provided to 16 new Montage Medical Group doctors
- Community Hospital's inpatient diabetes care earned advanced recertification from the Joint Commission, the leading hospital accreditation organization
- Community Hospital earned advanced recertification from the Joint Commission for stroke treatment and care
- Community Hospital earned advanced recertification from the Joint Commission for inpatient palliative care
- Montage Health's mobile clinic expanded to six weekly sites to provide healthcare to those experiencing homelessness and others who are underserved
- Aspire Health Plan turned 5 and earned 4 stars from Medicare for its care and service
- Community Hospital's Inpatient Rehabilitation Unit celebrated its 5th anniversary and was named in honor of neurosurgeon William R. Lewis, MD
- Montage Health Foundation raised \$13.4 million to support Montage Health programs and awarded more than \$6 million in grants
- Prescribe Safe was instrumental in lowering the county death rate from opioid overdoses to the third lowest in the state. It also placed drug-disposal bins throughout Monterey County and provided training and medication to first responders to reverse opioid overdoses
- Community Hospital received an 'A' rating for patient safety from the Leapfrog Group, a healthcare rating organization
- Montage Health acquired a new apartment complex in Monterey to provide housing to assist in recruitment of doctors and clinicians in hard-to-fill positions
- Community Hospital's Tyler Heart Institute launched its structural heart program, with new procedures including transcatheter aortic valve replacement (TAVR) without open-heart surgery and began implanting leadless pacemakers
- Epic, a sophisticated electronic health record, was implemented throughout Montage Health, to deliver more seamless, comprehensive care and share it with other providers
- MyChart patient portal launched, giving patients easy, secure access to their personal health information
- Community Hospital again earned elite 5-star overall rating from the Centers for Medicare and Medicaid Services



Since 1934, Community Hospital of the Monterey Peninsula has cared for people from birth to end of life and everything in between. Patients can expect the best care available, inside the hospital or at any of our outpatient settings.

LICENSED BEDS

Community Hospital	258
Westland House	28

ADMISSIONS

Community Hospital	12,669
Westland House	798
Births	1,090
Emergency visits	53,347
Outpatient visits	348,364

SURGERIES

Inpatient	4,119
Outpatient	3,554

EMPLOYEES

2,348

MEDICAL STAFF

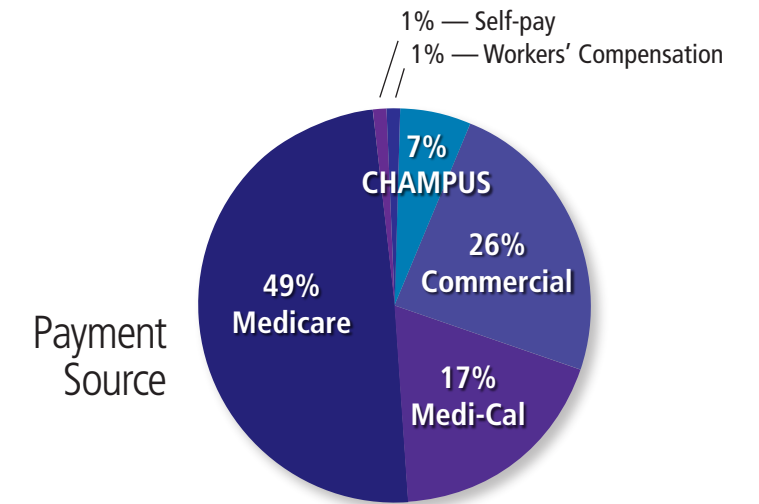
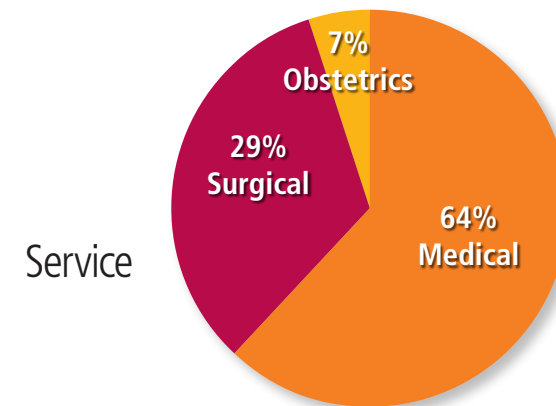
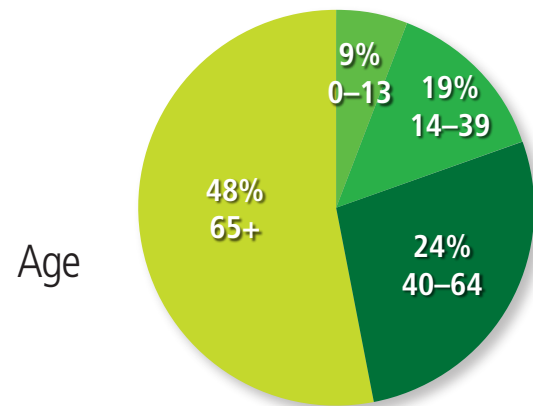
487

VOLUNTEERS

Auxiliary adults/collegiates	273
Auxiliary juniors	142
Hospice of the Central Coast	70
Chaplain Services, clergy	16
Chaplain Services, non-clergy	22
Therapy dogs	34



PATIENT PROFILE



By recruiting the best and most-needed doctors for our community, Montage Medical Group provides access to affordable and highly reliable care and caring.

Number of doctors	49
Additional employees	108
Offices	7
Patient visits	102,866

SPECIALTIES

Cardiology
 Clinical psychology
 Endocrinology
 Family medicine
 Infectious disease
 Internal medicine
 Neurology
 Obstetrics/gynecology
 Palliative care
 Physical medicine and rehabilitation
 Psychiatry
 Pulmonology
 Sleep medicine
 Urology



2018 HIGHLIGHT

- Opened its largest medical office building, at Ryan Ranch, in May and has 13 doctors practicing at that location
- Added 22 new doctors to the group to provide additional care and access to healthcare for the community

Montage Health Foundation engages the community through philanthropy and volunteerism, all focused on improving health and the healthcare experience. The foundation awards grants to help support a broad range of programs, services, and initiatives — from healthcare for those experiencing homelessness to innovative technology usually found only at academic medical centers. The foundation also oversees part of Montage Health's corps of volunteers, more than 500 community members who enhance the high-quality care provided by our professional team.

**Grants funded by
Montage Health Foundation in 2018**

Hospital programs and services
\$2,208,945

Doctor recruitment and engagement
\$2,007,200

Community health
\$1,770,178

Education and scholarships
\$157,367



**2018
HIGHLIGHT**

Montage Health Foundation partners with people and organizations whose generous support helps make positive impacts on the community's health in meaningful, measurable ways through programs offered by Montage Health. The foundation's partnership with Dr. William Lewis perfectly embodies that. For decades, Lewis cared for the community as a neurosurgeon. He and his wife, Duncan, have continued that legacy of care with contributions in support of the Inpatient Rehabilitation Unit (IRU), which serves many people who have had traumatic brain injuries. In honor of that philanthropy, the IRU in 2018 was named the William R. Lewis, MD, Inpatient Rehabilitation Unit.

As the only locally owned and operated health plan, Aspire Health Plan's sole purpose is to improve care and coverage for the Monterey County community. The focus is on access to care, coordination of care, and ensuring members receive the best value.

Employees	48
Contracted/partner staff	150
Medicare Advantage members	4,200
Commercial health plan members	34,000



2018 HIGHLIGHT

- Aspire Health Plan Medicare Advantage plans have more than 4,200 members and are growing every month
- Aspire's claims administrator, Coastal TPA, now serves more than 34,000 people covered by employer-sponsored health plans
- Aspire added a gym benefit that includes Montage Wellness Center and home fitness kits for those who exercise at home
- Aspire added two supplemental enhanced benefit packages that include meals following hospitalization, hearing aids, dental, vision, and additional transportation

Community Health Innovations is wellness integration at its best, bringing together patients, healthcare providers, community resources, and local and national partners — all along the continuum of care. It's called integrated population management.

What it means to us is linking all parts of the healthcare system to provide the right care and optimal patient experience at the lowest cost.

41 employees

Patients reached

2,750 after discharge from hospital

1,770 with complex medical conditions

560 screened at wellness fairs

1,110 enrolled in health coaching

5,500 patients served



**2018
HIGHLIGHT**

In Monterey County, an estimated 12 percent of residents (about 28,000 people) have diabetes and another 45 percent (105,000 people) are estimated to have prediabetes, and many do not know they have it.

To reduce these alarming numbers and improve the community's health, the directors of Community Health Innovations (CHI) approved the 2019 diabetes collaborative strategic plan. It provides prevention and education, screening, referrals, and other resources.

The Diabetes Collaborative is working to join forces with industry partners to have real and lasting impact on the lives of Monterey County residents.

With locations in Marina and Salinas, Montage Wellness Center keeps our communities healthy and active, offering expansive fitness equipment, warm-water therapy and lap pools, group exercise classes, and customized personal training by certified professionals. Additionally, medically supervised rehabilitation and wellness programs help individuals recover from chronic illnesses and injuries.

Marina members	2,796
Salinas members	1,084
Employees	49
Square feet of both centers dedicated to our community's health	43,662



2018 HIGHLIGHT

Montage Wellness Center (Marina and Salinas) introduced new programs for its members and the community

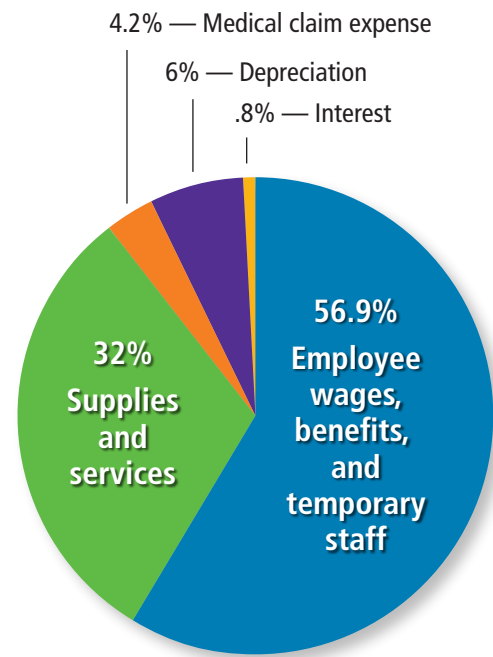
- Better U lecture series covers topics specific to exercise, fitness, and keeping people “well.” Lectures are at both facilities and have had more than 500 attendees
- Fitter U strength training program, a 6-week individualized program, is offered at both facilities
- BurnZone programming was introduced in Salinas. This group fitness program includes a cardio-strength training workout with heart rate monitors that track members in real time



FINANCIALS

MONTAGE HEALTH 2018 FISCAL YEAR

OPERATING EXPENSES



Statement of Consolidated Operations

We billed patients for:

Inpatient general care	\$416,942,000
Inpatient allied services	788,724,000
Outpatient allied and professional services	668,981,000

We also received revenue from:

Donations and investment earnings	45,124,000
Health plan activities	34,498,000
Community Health Innovations	4,472,000
Montage Wellness Center	3,625,000
Other business activities	35,995,000

Total gross revenue 1,998,361,000

However...

Government and commercial insurance failed to pay	1,249,469,000
Administrative adjustments	23,185,000
Patients failed to pay (bad debt)	12,228,000
Charity care provided	11,918,000

Total we did not collect 1,296,860,000

Total net operating revenue 701,501,000

We had operating expenses for:

Employee wages, benefits, and temporary staff	358,561,000
Supplies and services	201,861,000
Medical claims	26,606,000
Depreciation	37,904,000
Interest	5,084,000

Total operating expenses 630,016,000

**Amount retained for improvement
of services and facilities \$71,485,000**

Balance Sheet

Assets

Current	Cash and equivalents	\$44,799,000
	Net accounts receivable	101,750,000
	Other current assets	88,195,000
	Total	234,744,000

Limited as to use	For capital replacement and expansion	478,189,000
	Donor restricted	251,033,000
	Other	729,000
	Total	729,951,000

Other	Other investments and receivables	36,595,000
	Other long-term assets	5,966,000
	Net property, plant, and equipment	483,661,000
	Total	526,222,000
TOTAL ASSETS	1,490,917,000	

Liabilities

Current	Accounts payable	29,622,000
	Other current liabilities	115,220,000
	Total	144,842,000

Long-term	Long-term debt	173,902,000
	Pension benefit obligation	82,027,000
	Post-retirement health obligation	35,610,000
	Other long-term liabilities	25,331,000
	Total	316,870,000
TOTAL LIABILITIES	461,712,000	

Net assets	Without restrictions	765,423,000
	With restrictions	263,782,000
TOTAL NET ASSETS	1,029,205,000	

**Total liabilities
and net assets \$1,490,917,000**



COMMUNITY BENEFIT

COMMUNITY BENEFIT FUNDS AND VOLUNTEER HOURS

Every year, Community Hospital puts millions of dollars and thousands of hours back into the community to meet healthcare needs and support local organizations. In 2018, we spent more than \$171 million and devoted 15,284 volunteer hours under the hospital's Community Benefit program. We filled in the financial gaps for the care provided that isn't fully covered by insurance or government programs and for patients who have few or no resources.

	Funds	Volunteer hours
IMPROVING ACCESS TO CARE Charity care, recruitment of community doctors, covering costs not paid by Medicare and other government programs, etc.	\$166,130,701	4,101
HEALTH EDUCATION AND WELLNESS Health fairs, family and patient education and counseling, scholarships, etc.	\$3,327,720	2,424
BUILDING HEALTHY COMMUNITIES Supporting community events, donating supplies to organizations in need, etc.	\$1,317,156	6,773
SPECIAL CARE FOR SPECIAL NEEDS Mental health information and referrals, chemical dependency assessments, bereavement programs, etc.	\$779,148	1,986
TOTAL	\$171,554,725	15,284



To see all the details of our Community Benefit program, go to chomp.org/communitybenefit

Community Hospital worked with the following organizations in 2018 to improve the health of the community as part of its Community Benefit program.

BUSINESS ORGANIZATIONS PARTNERS AND RECIPIENTS

AT&T Pebble Beach National Pro-Am Tournament
Bojuka Ryu School of Martial Arts
California Highway Adoption Company
Carmel Tasting Room
Chamisal Tennis & Fitness Club
The Club at Crazy Horse Ranch
Del Monte Aviation-Monterey FBO
Del Monte Shopping Center
Digital First Media News Service
Forest Hill Manor
Hahn Family Wines
ITD Building
KION TV
KSBW TV
Lucky Supermarket
Lyon Software, Inc.
Meadowbrook Swim and Tennis Club
Monterey Bay Kayaks
Monterey Bay Sea Otters Dive Club
Monterey County Herald

Monterey Jet Center
Monterey Peninsula Country Club
The Natividad Nursery Club at Crazy Horse Ranch
Natividad Nursery
Nicklaus Club – Monterey
Pacific Grove Golf Links
Pacific Meadows Senior Housing, L.P.
Plant Tape USA
Poppy Hills Golf Course
Santa Lucia Preserve
Steinbeck House Restaurant
Tanimura & Antle
Three-Star Lettuce Gonzales
Tribune Content Agency
Twin Creeks Golf Course
VGS Carton Yard

COMMUNITY GROUPS AND NON-PROFIT ORGANIZATIONS PARTNERS AND RECIPIENTS

AIM for Mental Health
Amateur Radio Group of Monterey
Animal Friends Rescue Project
Aromas Bible Church and Preschool
Aromas Grange
Bethlehem Lutheran Church
Big Sur Land Trust
Big Sur Marathon Foundation
Blind and Visually Impaired Center
Boys and Girls Clubs of Monterey County
Buddhist Temple of Salinas
California Product Stewardship Council
Calvary Baptist Church
Carmel Foundation, The
Carmel Valley Kiwanis Club
Carmel Valley Manor
Carmel Youth Center
CASA of Monterey County
Catholic Charities
Center for Employment Training
Child Abuse Prevention Council of Monterey County
Christian Church of Pacific Grove

Church of the Good Shepherd
Ciclovía Gonzales
Community Church of the Monterey Peninsula
Community Emergency Response Team
Community Homeless Solutions
Community Partnership for Youth
Community Reuse Network
Compass Church
Covenant Presbyterian Church
Digital Nest
Ecology Action
El Estero Presbyterian Church
Elk's Lodge, Monterey
First 5 of Monterey County
First Baptist Church
First Presbyterian Church
First Tee, Salinas
First United Methodist Church
Food Bank for Monterey County
Franciscan Workers of Junipero Serra
Gateway Center of Monterey County, Inc.
Gathering for Women
Girl Scouts, Monterey Bay Chapter
Greater Victory Temple
Habitat for Humanity
Mount Nebo Missionary Church
MY Museum

Northminster Presbyterian Church, Salinas
Pebble Beach Zombie Race and Emergency Preparedness Fair
Rancho Cielo Youth Campus
Safe Place
Salinas Valley Community Church
Salvation Army Monterey Peninsula Corps
Second Harvest Food Bank
Shoreline Community Church
Soroptimist International of Carmel Bay
SPCA of Monterey County
St. Joseph's Church
St. Jude's Church and Shrine
Twin Lakes Church
Unitarian Universalist Church of Monterey
United Way of Monterey County
University Village Apartments
Veteran's Transition Center
YMCA of the Monterey Peninsula
YMCA of Monterey County
YMCA of North Monterey County
YMCA, Salinas Community
YMCA, San Benito County
YMCA, South Monterey County
YMCA, Watsonville Family



EDUCATIONAL ORGANIZATIONS

PARTNERS AND RECIPIENTS

A.T. Still University
 Alisal Union School District
 All Saints' Day School
 Aromas-San Juan Unified School District
 Cabrillo Community College
 California State University, Monterey Bay
 Carmel Unified School District
 Central Coast College
 Chartwell School & The New High School Project
 Greenfield Unified School District
 Hartnell Community College
 Head Start, Salinas – Monterey County Office of Education
 HealthImpact
 Humboldt State University
 International School of Monterey
 King City Unified School District
 Lagunita Elementary School District
 Loma Linda University
 Middlebury Institute of International Studies
 Monterey Bay Aquarium Research Institute
 Monterey County Office of Education
 Monterey Peninsula College
 Monterey Peninsula Unified School District
 Naval Postgraduate School

North Monterey County Unified School District
 Notre Dame High School
 Outward Bound California
 Pacific Grove Museum of Natural History
 Pacific Grove Unified School District
 Pajaro Valley Unified School District
 Palma High School
 Rocky Mountain University
 Salinas City Elementary School District
 Salinas Union High School District
 San Antonio Union School District
 San Ardo Union Elementary School District
 San Carlos School, Monterey
 San Lucas Union Elementary School District
 Santa Catalina High School
 Santa Rita Union School District
 Soledad Unified School District
 Spreckels Union School District
 Stevenson School
 University of California, San Francisco
 University of New Hampshire
 University of the Pacific
 Washington Union School District
 Western University of Health Sciences
 York School

HEALTH-RELATED ORGANIZATIONS

PARTNERS AND RECIPIENTS

ALS Association
 Alzheimer's Association
 American Bone Health
 American Cancer Society
 American Heart Association
 American Medical Response
 American Parkinson Disease Association
 American Physical Therapy Association
 American Red Cross
 Arthritis Foundation
 Balance Physical Therapy
 Beach Flats Health Center
 Big Sur Health Center
 Breast Cancer Assistance Group of Monterey County
 California Physical Therapy Association
 Central Coast Quality of Life Programs
 Coastal Kids Home Care
 Dientes Community Dental Care
 Doctors on Duty
 Eden Valley Care Center
 Elderday Adult Day Health Care
 Healthcare Foundation of Northern and Central California
 Healthy Mothers, Healthy Babies
 Hospital Council of Northern and Central California
 Laurel Family Practice Clinics

Medshare International
 Montage Health Mobile Health Clinic
 Monterey Bay Sleep Center
 Monterey Peninsula Dental Group
 Monterey Peninsula Pediatric Medical Group
 Monterey Prescribe Safe
 Monterey Spine and Joint Center
 Natividad Medical Center
 Nurses Improving Care for Health System Elders
 Pacific Grove Convalescent Hospital
 Pacific Rehabilitation and Pain
 Park Lane Senior Residence
 Pulmonary Associates of the Monterey Peninsula, Inc.
 Relay for Life, Monterey
 Rite Aid Pharmacy
 Rotacare Bay Area Inc.
 Salinas Dialysis Center
 Salinas Valley Memorial Healthcare System
 Salinas Valley Plastic Surgery Associates
 Soledad Community Healthcare
 Sun Street Center
 Sunrise Care Center
 Vantage Eye Center
 Vantage Surgery Center
 Walgreen's
 Watsonville Community Hospital



PUBLIC AGENCIES PARTNERS AND RECIPIENTS

- Agricultural Commissioner's Office
- Association of Monterey Bay Area Governments (AMBAG)
- Cal Fire – California Department of Forestry & Fire Protection
- California Department of Fish and Game
- California Highway Patrol
- Carmel Regional Fire & Ambulance Authority
- City of Monterey
- City of Pacific Grove
- City of Seaside
- King City
- Marina Department of Public Safety
- Marina PAL
- Marina Police Department
- Mission Creek Station, Jolon
- Monterey Bay Unified Air Pollution Control District
- Monterey County Child Support Services
- Monterey County Department of Health
- Monterey County Department of Health-Clinic Services Bureau
- Monterey County Department of Housing
- Monterey County Juvenile Hall
- Monterey County Office of Emergency Communication 911
- Monterey County Office of Emergency Services
- Monterey County Probation Department
- Monterey County Public Health Preparedness
- Monterey County Sheriff Search and Rescue
- Monterey County WIC Program
- Monterey Peninsula Regional Park District
- Monterey Police and Fire Departments
- Monterey Regional Airport
- Monterey Regional Waste Management District
- Monterey-Salinas Transit
- NSA Monterey Office of Emergency Management
- Pacific Grove Police Department
- Pebble Beach Fire Department
- Presidio of Monterey Fire Department and Emergency Management
- Prunedale Senior Center
- Salinas Municipal Pool
- Salinas Sports Complex and Rodeo
- Salinas Valley Solid Waste Authority
- Sand City
- Santa Cruz Metropolitan Transit District
- Seaside Police and Fire Departments
- Soledad Mission Recreation District

A wide-angle photograph of a sunset over a beach. The sun is a bright yellow-orange circle on the horizon, casting a long, shimmering reflection across the ocean. The sky transitions from a pale purple at the top to a deep orange near the horizon. In the foreground, the dark sand of the beach is visible, with gentle waves lapping at the shore. To the left, a dark, silhouetted mountain range stretches across the horizon. The overall mood is peaceful and serene.

MAKING AN IMPACT
MONTAGE HEALTH FOUNDATION + YOU

Your gifts to Montage Health Foundation make measurable differences in Montage Health's ability to improve the health of our community. Here are a few ways your donations are making an impact.



Access to Healthcare

Access to healthcare means a lot more than being able to see a doctor — though that's part of it. With donor support, Montage Health Foundation provides grants to Community Hospital to educate nursing students, provide special training for nurses joining the Emergency department, and for care for people who can't afford it. To help ensure community members can see a doctor when they need one, the foundation has an initiative to recruit and retain the best and brightest doctors for Montage Medical Group and Community Hospital.

Ohana

After a nationwide search in 2018, we welcomed Susan Swick, MD, MPH, as physician in chief of Ohana, our mental health program for children and young people. Swick, an innovator in the field of child and adolescent behavioral health, will lead this transformational program, supported by a \$105.8-million gift from Bertie Bialek Elliott. Swick is a clinical psychiatrist who completed her training at Columbia University and Harvard Medical School. After joining Montage Health in October, she began meeting community leaders and clinicians and making plans for Ohana, a program of Community Hospital.



Women's Health

Women historically put others first when it comes to healthcare. With your help, we are planning a Montage Health women's health initiative, focused on the needs and interests of women of all ages and circumstances, from adolescence to child-bearing years to menopause to end of life. We are talking to women in the community to help us identify the biggest needs.

We are also planning a new Carol Hatton Breast Care Center at Ryan Ranch, with groundbreaking expected in fall 2019.



Community Health

Montage Health Foundation supports Montage Health's work to improve the community's health in many other ways, including:

- The Mobile Health Clinic, caring for those experiencing homelessness and other underserved residents, now has six stops to provide healthcare in locations where individuals can most easily access it
- Opioid-related deaths in Monterey County continue to fall, thanks in large part to the efforts of the Monterey County Prescribe Safe Initiative, a collaboration led by Montage Health and Drs. Reb Close and Casey Grover of Community Hospital's Emergency department. Monterey County now has the third-lowest rate of opioid deaths among California counties
- Kids Eat Right, Community Hospital's free, hands-on nutrition program for students, is going to 4th-grade classes all over Monterey County to teach better exercise and eating habits



General Needs

Donors to Montage Health Foundation’s general needs fund have helped bring innovative technology to Community Hospital to treat patients with irregular heartbeats, advance the microbiology capabilities in the hospital’s lab, provide heart-starting Automated External Defibrillators (AED) to schools and organizations throughout Monterey County, and much more. These funds help Montage Health stay at the forefront of healthcare and enable our clinical experts to realize opportunities to advance what they do. General funds are also critical to meet the unexpected needs and opportunities that arise for every nonprofit organization.



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